



AHEAD OF WHAT'S POSSIBLE™

# Analog Devices 2017 Investor Day

POWERFULLY CONNECTING THE PHYSICAL AND  
DIGITAL WORLDS

# Forward-Looking Statements

These presentations contain forward-looking statements, which address a variety of subjects including, for example, our statements regarding expected financial goals and results, expected operating leverage, expected product development and technical advances, anticipated market trends and opportunities, expected customer demand and order rates for our products, and the expected benefits and synergies of the acquisition of Linear Technology Corporation ("Linear Technology"), including expected integration of the combined companies, the effect of the transaction on ADI's financial goals and model, expected product offerings, product development, marketing position and technical advances resulting from the transaction. Statements that are not historical facts, including statements about our beliefs, plans and expectations, are forward-looking statements. Such statements are based on our current expectations and are subject to a number of factors and uncertainties, which could cause actual results to differ materially from those described in the forward-looking statements. The following important factors and uncertainties, among others, could cause actual results to differ materially from those described in these forward-looking statements: any faltering in global economic conditions or the stability of credit and financial markets, erosion of consumer confidence and declines in customer spending, unavailability of raw materials, services, supplies or manufacturing capacity, changes in geographic, product or customer mix, higher than expected or unexpected costs associated with or relating to the acquisition of Linear Technology and the integration of the businesses; the risk that expected benefits, synergies and growth prospects of the acquisition may not be fully achieved in a timely manner, or at all; the risk that Linear Technology's business may not be successfully integrated with Analog Devices'; the risk that we will be unable to retain and hire key personnel; and the risk that disruption resulting from the acquisition may adversely affect our business and relationships with our customers, suppliers or employees. For additional information about factors that could cause actual results to differ materially from those described in the forward-looking statements, please refer to our filings with the Securities and Exchange Commission ("SEC"), including the risk factors contained in our most recent Quarterly Report on Form 10-Q and Annual Report on Form 10-K. Forward-looking statements represent management's current expectations and are inherently uncertain. Except as required by law, we do not undertake any obligation to update forward-looking statements made by us to reflect subsequent events or circumstances.

**GAAP Reconciliations**—These presentations include non-GAAP financial measures that have been adjusted in order to provide investors with useful information regarding our results of operations, business trends and financial goals. Reconciliations of these non-GAAP measures to their most directly comparable GAAP measures can be found in the Appendices.

# Agenda

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|---------|---|----------|---|
| 8:30 AM | <b>Introduction</b><br>Ali Husain—Treasurer and Head of Investor Relations                        | 10:20 AM | <b>Microwave and mmWave World—The Future Is High Frequency</b><br>Greg Henderson—SVP, Automotive, Communications, and Aerospace and Defense |
| 8:35 AM | <b>Strategy Summary</b><br>Vincent Roche—President and CEO  | 10:40 AM | <b>Q&amp;A</b>  |
| 8:50 AM | <b>Continuous Innovation</b><br>Peter Real—CTO  | 11:00    | <b>Break</b>  |
| 9:05 AM | <b>Powerful Potential—The Combination of ADI and LTC</b><br>Steve Pietkiewicz—SVP, Power Products | 11:15 AM | <b>Consumer—User Experience 2.0</b><br>Yusuf Jamal—SVP, Industrial, Healthcare, Consumer and IoT Solutions and Security                     |
| 9:25 AM | <b>Break</b>  | 11:30 AM | <b>New Financial Model—ADI 2022</b><br>Ali Husain—Treasurer and Head of Investor Relations  |
| 9:40 AM | <b>Industrial Automation</b><br>Kevin Carlin—VP, Automation, Energy, and Sensors                  | 12:00    | <b>Q&amp;A</b>  |
| 10:00   | <b>The Car of Tomorrow</b><br>Mark Gill—VP Automotive Electrification and Infotainment            |          |   |

**Lunch and Product Demos 12:30 PM to 4 PM**

Questions? Please email Mike Lucarelli at  
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